



RESUMING OPERATIONS AT CLOSED & TEMPORARILY CLOSED READYMIX PLANTS

In order to ensure we comply with QSRMC Regulation and the CEMEX Quality Management System [QMS] there are a number of steps we must take when closing a plant and then before resuming concrete production.

These steps will not only ensure compliance to our Certification Body and QMS requirements but also ensure that we manufacture high quality compliant concrete.

QSRMC QUALITY AND PRODUCT CONFORMITY REGULATIONS APPENDIX D - CERTIFICATION AND ADMINISTRATIVE PROCEDURES

5.4 Failure to Comply

The Chief Executive shall report a plant, which has not been submitted for assessment within the specified time or fails to comply with the Quality and Product Conformity Regulations on reassessment, to the Board.

5.5 Closure of Plants

The closure of plants shall be notified within one month of closure.

5.6 Reopening of Plants

The reopening of plants shall be notified within one month of reopening.

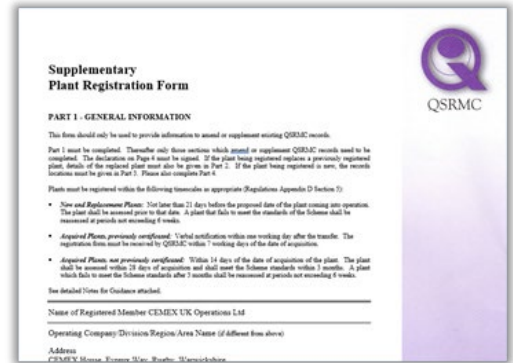
5.7 Temporary Closure

Plants, which are closed on a temporary basis, may be retained on the Plant Register for a period not exceeding six months



If a plant is closed in excess of 6 months, it is deemed to be permanently closed and will require full recertification prior to resuming concrete production.

When we are planning on closing a plant for permanently or mothballing it, we must ensure that we inform QSRMC promptly and formally using the correct documentation.



The image shows a document titled "Supplementary Plant Registration Form" with the QSRMC logo in the top right corner. The document is divided into sections, with "PART 1 - GENERAL INFORMATION" being the first. It contains detailed instructions and requirements for plant registration, including sections for "New and Replacement Plans" and "Aggregated Plans, previously completed". At the bottom, there are fields for "Name of Registered Member" (filled with "CEMEX UK Operations Ltd") and "Address" (filled with "CEMEX House, Kemps Way, Warrith, Warwickshire").

We must ensure that we have conducted the following checks when resuming concrete production on a plant deemed to be temporarily closed as defined by the QSRMC regulations:

- Inspect all raw materials [aggregates, cement, admixtures etc] and determine they are fit for purpose to manufacture concrete. This includes replacing out of shelf-life cements and admixtures, contaminated aggregate stocks etc...
- Check the calibration status of the plant and ensure that it conforms to the required periods. This includes all load cells, weigh gear, pumps, flow meters etc...
- Concrete manufacture shall not be resumed if the calibration status of the plant is void and recalibration shall be arranged prior to any concrete manufacture being resumed.
- Statutory notifications shall be made to QSRMC as regards the operational status of the plant
- For example:

The plant has been closed for 2 months, calibration status is confirmed, and raw materials are deemed suitable

OR

Plant closed for 7 months, calibration status is not confirmed, and raw materials have been degraded sufficiently to warrant replacement therefore in this instance concrete production cannot resume until all issues have been addressed.

Proceeding to manufacture without these checks is a severe risk to product quality and our reputation with our customers.

